### III. Goals and Objectives

## Goal 1: Expand affordable housing opportunities.

- Objective 1.1: Rehabilitate existing single and multifamily housing units to provide additional housing units.
- Objective 1.2: Provide infill housing development to provide new housing stock in older neighborhoods.
- Objective 1.3: Support non-profit housing providers through the provision of capacity building and technical assistance.
- Objective 1.4: Increase the participation of community and faith-based organizations in revitalization efforts.
- Objective 1.5: Establish a standard allotment of CDBG funding to support housing development.
- Objective 1.6: Redefine SADA's role in revitalization efforts to take advantage of their unique powers for land acquisition and land assembly.
- Objective 1.7: Increase resources dedicated to housing and revitalization.
- Objective 1.8: Expand housing rehabilitation efforts utilizing volunteer support and resources.

#### Goal 2: Expand special needs housing opportunities.

- Objective 2.1: Develop alternatives to the traditional housing development models to serve special needs populations.
- Objective 2.2: Continue to stimulate a spirit of cooperation among service providers through the Continuum of Care process.
- Objective 2.3: Work with special needs providers to establish relationships with other funding sources and assist in the development of their funding proposals.
- Objective 2.4: Work with neighborhood associations to relieve Not In My Back Yard (NIMBY) attitudes.

### Goal 3: Encourage desirable housing development projects.

- Objective 3.1: Stimulate increased production of units for downtown housing development.
- Objective 3.2: Encourage mix-use development inside Loop 410.
- Objective 3.3: Develop a program in support of Sustainable Development.
- Objective 3.4: Encourage adaptive reuse projects.
- Objective 3.5: Encourage retail and supportive services in close proximity to inner-city housing initiatives.
- Objective 3.6: Encourage the design and development of Walkable Communities.
- Objective 3.7: Assist developers with removing barriers in the development process.
- Objective 3.8: Implement the Incentive Toolkit and expand the use of TIF, PID, tax abatement, and fee abatements as incentives for desirable housing development.
- Objective 3.9: Encourage infill housing production.

# Goal 4: Encourage the development of partnerships between developers, financial institutions and non-profit agencies.

- Objective 4.1: Establish short and long-term goals and evaluate progress in an annual gathering of housing interests.
- Objective 4.2: Institute a periodic, informal networking get-together of individuals interested in housing development to extend the networks established at the Housing Summit.
- Objective 4.3: Encourage for-profit development corporations to partner with non-profit organizations when applying to City funded development programs.
- Objective 4.4: Identify opportunities to implement programs utilizing initiatives from Fannie Mae, the Federal Home Loan Bank, and others.

### **Goal 5: Improve program efficiencies.**

- Objective 5.1: Assist a larger number of clients through benefit caps.
- Objective 5.2: Establish a formal process for the evaluation of proposals.
- Objective 5.3: Institute a citizens advisory committee to provide input to the Community Development and HOME programs.
- Objective 5.4: Remove administrative barriers from the process.
- Objective 5.5: Establish uniform monitoring and evaluation processes for internal and external agencies involved in the housing delivery system.
- Objective 5.6: Provide web-based application and monitoring processes to facilitate program participation.
- Objective 5.7: Target funding programs to concentrate the impact of redevelopment activities.
- Objective 5.8: Reduce costs and improve efficiency of the housing rehabilitation assistance programs.

## Goal 6: Encourage urban design standards and amenities.

- Objective 6.1: Incorporate "defensible" neighborhood concepts into subdivision design.
- Objective 6.2: Improve image and identity of existing neighborhoods.